



Objectively Verifiable Indicators

Securing Tenure

1. Strengthen the legal, policy and administrative framework on land tenure and implementing genuine tenure reform.

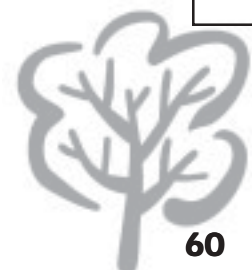
| Quantitative | Qualitative |
|--|--|
| a. Facilitate the issuance of an Executive Order | |
| <ul style="list-style-type: none"> Draft Executive Order prepared | <ul style="list-style-type: none"> Complete Staff Work justifying the proposed issuance submitted Civil society support to the issuance of EO solicited EO issued and implemented |
| b. Work for the passage of the Sustainable Forest Management bill in the next six (6) years adopting CBFM as the National Strategy | |
| <ul style="list-style-type: none"> Draft bill prepared No. of consultations conducted No. of resolutions submitted to Congress | <ul style="list-style-type: none"> Complete Staff Work justifying the proposed issuance submitted Civil society support to the issuance of Bill solicited Participation in committee hearings, technical working group, plenary hearings and bi-cameral conferences ensured SFM Act legislated and implemented |
| c. Formulate and implement policies on: 1) renewal and issuance of new CSs, 2) individual claims within PACBRMA areas, and 3) the sale of land rights | |
| <ul style="list-style-type: none"> Draft Memorandum Circular prepared No. of MC signed and issued Draft DAO on sale of land rights prepared | <ul style="list-style-type: none"> Simple procedures and requirements consistent with CBFM adopted |
| d. Simplify the processing and expedite the approval of CBFM tenure instruments through the adoption of simple requirements (including simplified forms) for tenure application and the decentralization of approval | |
| <ul style="list-style-type: none"> No. of individuals and/or POs assisted in the preparation of application No. of applications received and acted upon | <ul style="list-style-type: none"> Simple tools/format developed and adopted Issuance of CBFM tenure instruments facilitated |

2. Grant a forestland management scheme to organized communities to place areas under “open access” and those covered by expiring lease agreements under CBFM

| Quantitative | Qualitative |
|--|--|
| a. Assist in the inventory of forestland occupants (IFO) | |
| <ul style="list-style-type: none"> No. of census “returns” analyzed No. of forestland communities oriented by DENR re census | <ul style="list-style-type: none"> Relationship of population and environment and natural resources emphasized |
| b. Close all “open access” areas identified for CBFM using the Forest Land Use Plan (FLUP) of concerned municipality or province | |
| <ul style="list-style-type: none"> Hectares of “open access” areas closed thru appropriate management schemes | <ul style="list-style-type: none"> Ecologically, socially and culturally acceptable management scheme guaranteed |
| c. Identify, delineate and mark the exact boundaries of CBFM areas to prevent overlapping and boundary conflicts | |
| <ul style="list-style-type: none"> Guidelines re delineation of CBFM areas issued No. of sites delineated/marked | <ul style="list-style-type: none"> Conflict resolutions are agreed on by parties involved Participation of LGUs and the National Commission on Indigenous Peoples (NCIP) ensured |

3. Put finality on tenure arrangements of previously identified and integrated people-oriented projects and the issuance of CS within CBFMAs

| Quantitative | Qualitative |
|---|--|
| a. Conduct an inventory of all existing people-oriented tenure instruments | |
| <ul style="list-style-type: none"> Guidelines issued Inventory of all tenure instruments conducted Type and no. of tenurial instruments for conversion identified | <ul style="list-style-type: none"> Areas according to land classification and/or land use (such as protected areas, ancestral domains, etc.) segregated |
| b. Conduct an inventory of all existing people-oriented tenure instruments | |
| <ul style="list-style-type: none"> Guidelines issued (can be issued in the same document as guidelines on inventory) Type and no. of tenure instruments identified for conversion converted | <ul style="list-style-type: none"> Terms and conditions clarified with parties involved |
| c. Revoke mis-issued CBFM tenure instruments | |
| <ul style="list-style-type: none"> Guidelines issued (can be issued in the same document as guidelines on inventory) Mis-issued type and no. of tenure instruments revoked | <ul style="list-style-type: none"> Due process on revocation observed |



| Quantitative | Qualitative |
|--|---|
| d. Negotiate with CS holders and individual claimants to cooperate with CBFMA holder organizations | |
| <ul style="list-style-type: none"> No. of CS holders and individual claimants in CBFM areas conforms with CRMF | <ul style="list-style-type: none"> Full disclosure regarding CBFM observed Agreements expressed thru MOA |
| e. Prepare and implement a transition plan while FLUPs are being drafted | |
| <ul style="list-style-type: none"> No. of transition agreements between DENR and LGU for areas not covered by FLUP identified | <ul style="list-style-type: none"> Time-frame of transition plan approved by DENR and LGU |
| f. Issue individual tenure instruments within CBFMA/PACBRMA | |
| <ul style="list-style-type: none"> Type and no. of tenure instruments issued identified | <ul style="list-style-type: none"> Full disclosure of the terms and conditions observed |

4. Hold progressive and regular assessment of CBFM tenure agreements

| Quantitative | Qualitative |
|---|---|
| a. Conduct an assessment and performance evaluation of all parties in CBFM tenure agreements | |
| <ul style="list-style-type: none"> Type and no. of evaluation reports submitted No. of evaluation conducted | <ul style="list-style-type: none"> Analysis and recommendations considered Issues/problems addressed Technical services provided by government agencies improved |
| b. Organize sessions to get feedback and renew or put forward new commitments | |
| <ul style="list-style-type: none"> Work plans revised | <ul style="list-style-type: none"> Responsive actions/approaches adopted |

5. Proactively address boundary conflicts

| Quantitative | Qualitative |
|--|--|
| a. Bring boundary conflict agenda to the municipal/provincial/regional working groups | |
| <ul style="list-style-type: none"> No. of sites with boundary conflicts identified Sites with boundary conflicts addressed | <ul style="list-style-type: none"> Terms of agreement clarified Agreements expressed thru a MOA Mutually agreed process/systems, i.e. alternative dispute resolution system, customary laws, used |



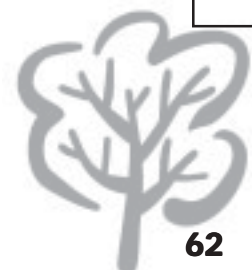
Empowering People's Organizations toward Self-Governance as Forestland Managers

1. Encourage the participation of forest occupants/claimants without tenure

| Quantitative | Qualitative |
|---|--|
| a. Identify potential CBFM sites based on IFO | |
| <ul style="list-style-type: none"> List of potential CBFM sites prepared Area covered (in hectares) | <ul style="list-style-type: none"> List of CBFM potential sites updated |
| b. Conduct IEC on CBFM | |
| <ul style="list-style-type: none"> Type and no. of IEC activities conducted | <ul style="list-style-type: none"> CBFM appreciation attained |
| c. Conduct community profiling | |
| <ul style="list-style-type: none"> No. of community profile prepared | <ul style="list-style-type: none"> Data analyzed and recommendations forwarded |
| d. Organize and strengthen PO | |
| <ul style="list-style-type: none"> No. of POs organized No. of organized POs registered | <ul style="list-style-type: none"> List of members and officers updated Number of women in decision making positions increased |
| e. Assist PO in applying for CBFM tenure | |
| <ul style="list-style-type: none"> No. of POs assisted | <ul style="list-style-type: none"> Application document complete |

2. Conduct a comprehensive assessment of CBFM POs

| Quantitative | Qualitative |
|---|--|
| a. Discuss the orientation and conduct of assessment | |
| <ul style="list-style-type: none"> No. of consultation/orientation conducted No. of POs oriented | <ul style="list-style-type: none"> Process and procedures clarified Cooperation manifested |
| b. Conduct of the assessment using existing PO assessment tools | |
| <ul style="list-style-type: none"> No. of reports submitted No. of POs assessed No. of exit conferences conducted Needs and priorities identified | <ul style="list-style-type: none"> Level of organizational capability (in terms of stability, community management planning, forest area development and management, business and financial management, gender awareness and relations) determined Analysis and recommendations considered Results shared by POs and evaluators |



3. Build the capacity of POs and their members

| Quantitative | Qualitative |
|--|---|
| a. Develop and implement a social development programs for members of CBFM tenure holders, including women, youth, senior citizens, differently able and others | |
| <ul style="list-style-type: none"> Type and number of social development programs formulated and implemented Number of CBFM tenure holders benefited | <ul style="list-style-type: none"> Extent of behavioral change of recipients of human development programs Level of responsiveness of social development programs and activities |
| b. Develop and implement appropriate organizational and ENR training programs including livelihood and enterprise development | |
| <ul style="list-style-type: none"> Type and number of training programs developed and conducted Number of CBFM tenure holders benefited | <ul style="list-style-type: none"> Level of improvement based on the indicators identified in the PO assessment tools Training programs responded to the identified needs Systems and physical structures in place Learnings shared |

4. Formulate/update and implement community management plans (CMP) and work plans

| Quantitative | Qualitative |
|--|--|
| a. Form and capacitate PO planning team | |
| <ul style="list-style-type: none"> No. of PO planning team formed and capacitated | <ul style="list-style-type: none"> Representation of different sectors ensured |
| b. Prepare community management plan and work plans | |
| <ul style="list-style-type: none"> No. of CMP prepared, ratified, and affirmed | <ul style="list-style-type: none"> Multi-sectoral participatory planning process adopted DENR and LGU support provided FLUP and other plans responded to CMP and vice versa, as appropriate |
| c. Implement and monitor work plans according to CMPs | |
| <ul style="list-style-type: none"> Type and no. of CMP and work plans implemented | <ul style="list-style-type: none"> Target stated in the plan accomplished on time Processes and procedures adopted CBFMIS updated |



5. Encourage the participation of CBFM tenure holders

| Quantitative | Qualitative |
|--|---|
| a. Conduct activities to motivate POs to improve their organizations based on the results of the assessment | |
| <ul style="list-style-type: none"> Type and number of activities conducted | <ul style="list-style-type: none"> Changes in organizational management (policy changes, leadership improvement, etc. in relation to results of assessment) manifested |
| b. Facilitate networking among POs as a collective force in CBFM | |
| <ul style="list-style-type: none"> Type and no. of networking activities conducted Type and no. of networks established Type and no. of network level activities implemented No. of federations at provincial and regional levels revitalized Type and no. of CBFM/ENR related events represented | <ul style="list-style-type: none"> Communication lines open and dynamic Agreements expressed thru a MOA Network level activities organized and sustained Active engagement of national federation with members of CBFM Steering Committee ensured Concerns raised are timely and effectively addressed |

6. Establish partnership and collaboration work in local governance and participate in the FLUP formulation and of other development/investment plans

| Quantitative | Qualitative |
|---|---|
| a. Through the CBFM working groups, negotiate with LGUs for CBFM POs to be represented in development councils/bodies at various levels | |
| <ul style="list-style-type: none"> No. of POs recommended for inclusion in local development bodies No. of POs included in local development bodies | <ul style="list-style-type: none"> Participation of POs in CBFM/ENR planning and budgeting established |
| b. Participate in the planning process | |
| <ul style="list-style-type: none"> Type and no. of planning activities participated No. of community management plans harmonized in the FLUP and other development/investment plans | <ul style="list-style-type: none"> Representation of CBFM POs in the planning process made certain |



7. Provide venues for political engagement of CBFM tenure holders

| Quantitative | Qualitative |
|---|--|
| a. Conduct electoral education | |
| <ul style="list-style-type: none"> • Number of CBFM tenure holders educated • No. of electoral education sessions conducted | <ul style="list-style-type: none"> • Rights as electorate/voters clarified • Electoral agenda for CBFM/ENR articulated • Declaration of July 19 (issuance date of EO 263) as CBFM DAY facilitated |
| b. Conduct training on political mapping | |
| <ul style="list-style-type: none"> • No. of participants trained | <ul style="list-style-type: none"> • Political maps validated • Action plan defined |

Realizing Development, Conservation and Protection and Sustainable Utilization of Forestland

Conservation and Protection

1. Promote sustainable and ecology-friendly conservation and protection measures

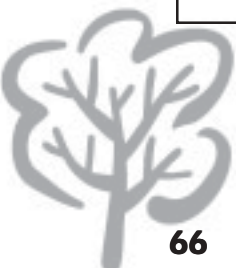
| Quantitative | Qualitative |
|---|---|
| a. Identify existing indigenous knowledge, skills and practices (IKSP) | |
| <ul style="list-style-type: none"> • List of IKSPs prepared | |
| b. Promote sustainable and ecology-friendly IKSP | |
| <ul style="list-style-type: none"> • Type and no. of IKSPs adopted • No. of IKSP adopters | <ul style="list-style-type: none"> • Extent of adoption described |
| c. Promote indigenous plant species in forest restoration | |
| <ul style="list-style-type: none"> • Type of species planted • Area planted with indigenous species | <ul style="list-style-type: none"> • Extent of use determined |
| d. Promote organic and natural farming systems/passive fishing method | |
| <ul style="list-style-type: none"> • No. of sites using organic and natural farming systems • No. of cooperators implementing organic and natural farming systems/passive fishing method • Type and no. of systems/methods practiced | <ul style="list-style-type: none"> • Extent of practice determined |



| Quantitative | Qualitative |
|--|---|
| e. Install appropriate indicators or markers to distinguish protection zones from production zones within CBFM tenured areas, e.g. greenbelts, billboards and signages | |
| <ul style="list-style-type: none"> Type and no. of markings installed | <ul style="list-style-type: none"> Durability High visibility Clarity of purpose |
| f. Establish, maintain, protect and preserve sanctuaries | |
| <ul style="list-style-type: none"> Type and no. of sanctuaries identified No. of sanctuaries protected and maintained No. of species protected/preserved | <ul style="list-style-type: none"> Conservation status of protected species |
| g. Formulate, enhance and implement community-based management plans to prevent fire, pest infestation, soil erosion/sedimentation and tidal inundation | |
| <ul style="list-style-type: none"> Type and no. of management plans formulated Type and no. of management plans implemented No. of POs implementing management plan | <ul style="list-style-type: none"> Occurrence of fire and pest prevented/controlled Damage from soil erosion and tidal inundation minimized |

2. Implement collaborative forest protection and conservation efforts

| Quantitative | Qualitative |
|--|--|
| a. Re-orient and capacitate LGUs in their forest protection roles | |
| <ul style="list-style-type: none"> No. of LGUs re-oriented and capacitated on forest protection roles No. of training programs conducted Theme and no. of local ordinances issued | <ul style="list-style-type: none"> LGUs awareness on forest protection increased Forest protection in LGUs responsibility mainstreamed |
| b. Deputize qualified barangay officials and PO members as SDENROs | |
| <ul style="list-style-type: none"> Revised deputation procedures formulated No. of barangay officials and PO members deputized | <ul style="list-style-type: none"> Requirements simplified Paralegal procedures and processes clarified Required documents submitted promptly |
| c. Coordinate with task forces/groups addressing environmental crimes or providing legal assistance i.e., National Anti-Environmental Crimes Task Force (NAECTAF), etc. | |
| <ul style="list-style-type: none"> MOA with task forces/groups forged Type and no. of joint activities undertaken No. of cases filed and regularly monitored | <ul style="list-style-type: none"> Network-level activities organized and sustained Logistics e.g. camera, radio, cellular phone, fire fighting tools and gears made available Level of legal assistance provided |
| d. Forge agreements with telecommunications companies for use of their network (e.g. free text messages, special numbers, hotline network) | |
| <ul style="list-style-type: none"> No. of MOAs signed | <ul style="list-style-type: none"> Data gathering, sharing of information, etc. facilitated |



3. Work for the speedy resolution of environmental cases

| Quantitative | Qualitative |
|---|---|
| a. Advocate for prescription of time limit in resolution of cases | |
| <ul style="list-style-type: none"> No. of resolutions or statement of support submitted to the Judiciary | <ul style="list-style-type: none"> Constant follow-up undertaken |
| b. Mobilize resources to fund case documentation and litigation | |
| <ul style="list-style-type: none"> List of donors/benefactors prepared No. of CBFM Steering Committee members who shared funds Funds for case documentation provided | <ul style="list-style-type: none"> Adequate financial assistance mobilized Government Allocation for forest protection (GAA) increased Intelligence and discretionary funds of DENR accessed |
| c. Advocate for the creation of special courts or appoint special prosecutors for environmental cases that will actively and quickly prosecute violators without fear or favor | |
| <ul style="list-style-type: none"> No. of resolutions or statements of support submitted to the Judiciary No. of special courts created No. of special prosecutors appoint | <ul style="list-style-type: none"> Constant follow-up done |

4. Ensure transparency and accountability in the performance of duties in forest protection and law enforcement

| Quantitative | Qualitative |
|--|--|
| a. Review and revise if necessary existing sanctions for erring ENROs (SDENROs, forest rangers) and other public officials and employees | |
| <ul style="list-style-type: none"> No. of guidelines, rules reviewed | <ul style="list-style-type: none"> Guidelines implemented |
| b. Enforce the sanctions against erring ENROs and other public officials and employees | |
| <ul style="list-style-type: none"> No. of erring officials sanctioned and/ or administratively charged | <ul style="list-style-type: none"> Sanctions and penalties applied/served |
| c. Post in public places photos and listings of confiscated forest products and "accompanying equipment, conveyance, etc." | |
| <ul style="list-style-type: none"> Type and no. of public places utilized for posting List of materials posted | <ul style="list-style-type: none"> High visibility ensured Legible listing updated and maintained Clarity of photos |
| d. Use multimedia resources (print, broadcast, electronic) in disseminating records of confiscation, disposition, etc. | |
| <ul style="list-style-type: none"> Type and no. of media landing used | <ul style="list-style-type: none"> Dissemination regular and timely |



Forest Development

1. Improve the system of site assessment and production of quality plant stocks

| Quantitative | Qualitative |
|---|---|
| a. Conduct site-species suitability assessments | |
| <ul style="list-style-type: none"> No. of site-species suitability assessment conducted Guide/basis for tree planting in upland and coastal areas, protection and production forests issued No. of CBFM sites using site-species compatibility procedures determined | <ul style="list-style-type: none"> Species for specific areas identified and described (Simple and visual, scientific name, official common name and local name) |
| b. Revive and establish identified seed production areas | |
| <ul style="list-style-type: none"> No. of seed production areas revived/ established and maintained | <ul style="list-style-type: none"> Extent of coverage of seed production areas Potential seed production capacity determined |
| c. Certify seeds collected from SPAs | |
| <ul style="list-style-type: none"> No. of SPAs with certification procedure identified | <ul style="list-style-type: none"> Standard certification procedure observed |
| d. Revive and establish nurseries consistent with site-suitability assessment results | |
| <ul style="list-style-type: none"> No. of nurseries revived/established and maintained | <ul style="list-style-type: none"> Good quality seedlings raised/produced |

2. Enhance forest cover and productivity of CBFM tenured areas

| Quantitative | Qualitative |
|---|---|
| a. Reforest degraded areas for production or protection purposes | |
| <ul style="list-style-type: none"> hectares reforested | <ul style="list-style-type: none"> Rehabilitation of degraded areas increased Good quality tree plantation for harvest established Diverse species planted |
| b. Establish agroforestry and tree plantation in open areas | |
| <ul style="list-style-type: none"> Areas developed/established Type and no. agroforestry technology adopted | <ul style="list-style-type: none"> Production level of areas increased |
| c. Restore stands in natural forests | |
| <ul style="list-style-type: none"> Type and area covered of forest enhancement | <ul style="list-style-type: none"> Natural stands improved Indigenous character of forests restored |



Sustainable Use of Resources

1. Simplify requirements and streamline harvesting, permitting and transporting procedures for wood and non-wood forestland resources

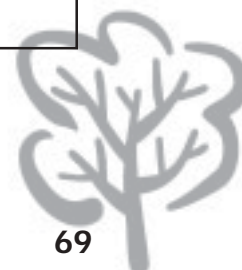
| Quantitative | Qualitative |
|--|--|
| a. Community to develop their harvesting guidelines to be used in CMPs | |
| <ul style="list-style-type: none"> No. of CMPs with specific harvesting guidelines affirmed by DENR | <ul style="list-style-type: none"> Harvesting guidelines adopted |
| b. Review operational guidelines and procedures on permitting systems | |
| <ul style="list-style-type: none"> Existing guidelines on permitting systems simplified | <ul style="list-style-type: none"> Timeliness in issuance of permits Levels of approval followed |

2. Secure the rights of forestland managers to access and benefit from the resources found within CBFM tenured areas

| Quantitative | Qualitative |
|--|---|
| a. Review terms and conditions of existing MOAs, JVAs and other contracting agreements | |
| <ul style="list-style-type: none"> No. of agreements reviewed | <ul style="list-style-type: none"> New terms and conditions mutually agreed upon Assistance from support groups provided |
| b. Enter into agreements with partners | |
| <ul style="list-style-type: none"> Type and no. of agreements forged | <ul style="list-style-type: none"> Terms and conditions clarified and followed Rights of CBFM tenure holders secured Sharing of benefits assured |

3. Monitor and assess resource-use activities to ensure sustainability

| Quantitative | Qualitative |
|--|--|
| a. Conduct regular monitoring and assessment of resource utilization activities | |
| <ul style="list-style-type: none"> No. of assessment reports submitted | <ul style="list-style-type: none"> Multi-stakeholders monitoring and assessment conducted PO internal monitoring and assessment undertaken Analysis and recommendations forwarded Compliance to harvesting plan determined |
| b. Implement recommendations based on the results of the assessment | |
| <ul style="list-style-type: none"> Type and no. of activities implemented | <ul style="list-style-type: none"> Systems and procedures improved |



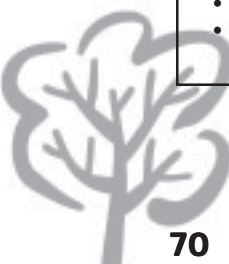
Developing livelihood and enterprises in forestland and ancestral domain communities

1. Enhance existing livelihood support facilities and develop new and appropriate livelihood, if necessary

| Quantitative | Qualitative |
|---|---|
| a. Assess the readiness of POs to manage livelihood activities | |
| <ul style="list-style-type: none"> No. of POs assessed No. of assessment reports submitted | <ul style="list-style-type: none"> Analysis and recommendations submitted |
| b. Implement livelihood and enterprise development programs | |
| <ul style="list-style-type: none"> Type and no. of programs and projects implemented Income increased by ___% | <ul style="list-style-type: none"> Current PO capacities matched with livelihood requirements Quality of life as defined in HDI (selected) improved |
| c. Establish needed support facilities | |
| <ul style="list-style-type: none"> Type and no. of infrastructure constructed and maintained Type of no. of production and processing facilities installed, operated and maintained | <ul style="list-style-type: none"> Responsive to the needs of the PO Usability/rate of use |

2. Launch and implement food security and self-sufficiency programs

| Quantitative | Qualitative |
|---|---|
| a. Conduct nutrition education program | |
| <ul style="list-style-type: none"> Type and no. of educational activities undertaken No. of participants trained | <ul style="list-style-type: none"> Awareness increased Change in food intake |
| b. Identify nutritional needs | |
| <ul style="list-style-type: none"> List of nutritional requirements, segregated according to age and gender, prepared | <ul style="list-style-type: none"> Hierarchy of nutritional needs |
| c. Identify which products the community can produce to satisfy its own nutritional needs | |
| <ul style="list-style-type: none"> List of nutritious food products available and to be produced prepared | <ul style="list-style-type: none"> Sources and products available and adequate |
| d. Coordinate with LGUs and other support groups to avail of other nutrition programs | |
| <ul style="list-style-type: none"> Type and no. of nutrition programs availed No. of recipients of nutrition programs | <ul style="list-style-type: none"> Continuous nutritional programs provided Nutrition programs available and adequate |
| e. Intensify the Food Always in the House (FAITH) program including nutrition greenbelts | |
| <ul style="list-style-type: none"> No. of households adopting FAITH Nutrition greenbelts established and maintained | <ul style="list-style-type: none"> Adequacy and diversity of products Productive nutrition greenbelts Level of consumption |



3. Promote market-based, conservation supportive economic initiatives that are economically viable, culturally acceptable and ecologically sound

| Quantitative | Qualitative |
|---|---|
| a. Conduct market analysis | |
| <ul style="list-style-type: none"> • Inventory of market requirements (supply & demands) • Inventory of products with market potential | <ul style="list-style-type: none"> • Availability of markets |
| b. Conduct fora and workshops | |
| <ul style="list-style-type: none"> • Type and number of fora/ workshops conducted • No. of participants | <ul style="list-style-type: none"> • Alternatives or options available |
| c. Develop community-managed wood and non-wood forest product enterprises | |
| <ul style="list-style-type: none"> • Type and no. of enterprises developed • Type and no. of service related projects complementing industries • No. of community members benefited and employed • PO income increased by ___% | <ul style="list-style-type: none"> • Community-managed competitive enterprises established and sustained |
| d. Establish ecological tourism areas if requested | |
| <ul style="list-style-type: none"> • Type and no. of potential ecotourism areas established • Type and no. of community-managed ecological tourism areas • No. of persons from the community employed and benefited • Type and no. of facilities/ services extended • No. of destinations included in the national ecotourism certification/ accreditation program • No. of sites recognized by international institutions • PO income increased by ___% | <ul style="list-style-type: none"> • Increased PO awareness on ecological tourism • Competitiveness of ecological tourism facilities and services • Other economic opportunities opened • Ecological and cultural integrity, carrying capacity maintained |
| e. Issue guidelines on the establishment of community-managed ecological tourism in CBFM areas | |
| <ul style="list-style-type: none"> • Guidelines issued | <ul style="list-style-type: none"> • Sensitive to community management capability |



4. Set up or improve systems, mechanisms, and technologies on livelihood and enterprises of CBFM holder organizations.

| Quantitative | Qualitative |
|---|---|
| a. Assist CBFM tenure holder organizations in formulating policies on livelihood and enterprise management systems | |
| <ul style="list-style-type: none"> No. of consultations conducted No. of POs assisted No. of POs with policies formulated and implemented | <ul style="list-style-type: none"> Members and non-members participated Benefit-sharing scheme functional Micro-financing scheme in place Roll-over or re-investment scheme adopted |
| b. Regularly monitor the progress of livelihood projects and enterprises | |
| <ul style="list-style-type: none"> No. of monitoring reports submitted No. of issues/ problems resolved No. of livelihood progressing | <ul style="list-style-type: none"> Analysis and recommendations forwarded Actions taken to address issues Timeliness of actions taken PO internal monitoring system in place |
| c. Adopt tested and appropriate technologies | |
| <ul style="list-style-type: none"> Type and no. of technologies adopted | <ul style="list-style-type: none"> Acceptability and usability of technology |
| d. Develop and implement <ul style="list-style-type: none"> savings and credit scheme re-investment plan | |
| <ul style="list-style-type: none"> No. of cooperators No. of new projects using second generation fund Increase in capital build-up by ___% Rate of repayment increased by ___% Rate of reinvestment increased by ___% | <ul style="list-style-type: none"> Credit worthiness developed |

5. Build and strengthen partnerships in production, product development and marketing

| Quantitative | Qualitative |
|---|--|
| a. Assist in the negotiation of willing and capable CBFM tenure holders with potential investors and buyers | |
| <ul style="list-style-type: none"> No. of POs assisted No. of MOA forged No. of POs benefited from partnerships | <ul style="list-style-type: none"> Terms and conditions of MOA clarified and mutually agreed upon |
| b. Link CBFM tenure holders with industry associations, e.g. business chambers, cooperatives and business development service providers, for possible membership and/or partnership | |
| <ul style="list-style-type: none"> No. of organizations coordinated No. of POs benefited from partnerships | <ul style="list-style-type: none"> PO provided with options |



| Quantitative | Qualitative |
|---|---|
| c. Compile the schedule of various trade fairs and exhibits and encourage CBFM tenure holders to co-sponsor the activities | |
| <ul style="list-style-type: none"> • No. of trade fairs participated in • No. of POs participated • No. of contacts established • Type and no. of products promoted • Sales generated from actual participation and from network established | <ul style="list-style-type: none"> • Schedule of potential events that they intend to participate • Met the standards of the exhibit • Network of buyers established |
| d. Mobilize the CBFM tenure holders' federation to provide or gather data for market analysis | |
| <ul style="list-style-type: none"> • No. of market identified for certain PO for a certain product fed to market analysis | <ul style="list-style-type: none"> • Updated and relevant data provided |

